#### The Canadian Trade Commissioner Service

Everywhere you do business



# Innovation & Technology Partnering

A View on the US experience from the Consulate General in New York





#### Questions

- How can the Trade Commissioner Service (TCS) identify promising start-ups and entrepreneurs to work with?
- Are there new models for supporting Canadian companies internationally that best enable commercialization?

## **Trade Commissioner Service (TCS)**

<u>Clients</u>: Canadian companies & entrepreneurs

Mission: Help Canadian companies grow by

leveraging global opportunities

Core Services: Market Potential Assessment

**Preparing for International Markets** 

**Qualified Contacts** 

**Problem Solving** 

<u>Strategic Context</u>: Integrative Trade (trade, investment, innovation)



#### **Commercialization Needs: A Short-List**

- Capital angel / VC, gvt \$, other
- Strategic Partnerships, including for R&D
- Access to Technology Transfer Opportunities
- Technology Demonstration Opportunities
- Customers

Entrepreneurship Skills

#### The North American Network

- Dedicated "technology partnering" specialists to accelerate the commercialization of promising Canadian technologies
- Unique to the US?
  - Mature Market (familiarity, proximity)
  - Availability of "smart" angel/VC capital
  - High Concentration of Fortune 500s, World-Class Universities & Leading Researchers
  - Adoption of Open Innovation
  - Culture of entrepreneurship, innovation, success
- Initiatives are developed based on client needs:
  - Identify potential opportunities and facilitate connections
  - Focus on mentoring / matchmaking / aftercare
  - Success = # of "innovation leads" that acted on

## A New Model: Early-Stage Tech Start-Ups

- Number of internet-based tech start-ups being launched is exploding
- New York has seen tremendous growth in number of clients
- The "social" web:
  - complements NYC's natural strengths for media, publishing, advertising, commerce, financial services and biotech;
  - is on the radar of every Fortune 500 company, over 45 of which are HQed in NYC alone
  - is predominantly funded by US VC funds many of which are present in NYC

## The "Demand", or What Are TCS Clients Asking For?

"I am looking for connections to potential investors"

Funding needs are pushing start-ups to the US very early on in their development

"Can we use the Consulate for business meetings?"

Young start-ups are bootstrapping... and NYC can be cost-prohibitive

"I am thinking of expanding my bizdev operations to NYC, can the TCS help?"

There is appetite for a soft landing

## **Working with Partners**

#### **Partners**

- NAPP Partners (NRC-IRAP, ACOA)
- Provinces
- Canadian Digital Media Network
- C100

#### **The Solution**

- Designing a "soft landing" program to accelerate the development of early-stage tech start-ups
  - Build and maintain mentoring network
  - Offer 3-months of complementary "Incubator Space"
  - Continue delivering quality services and programs
- Ideal candidates are product-ready with high-growth potential
  - Must articulate an explicit need for NY-based strategic partnerships, customers, and risk capital

## **Mentoring Network**

- Tap into network of expat Canadians, friends of Canada
  - Canadian NYCers in Tech
  - C100 in NYC
- Maximise existing relationships
- Mentors become part of a entrepreneur's business network
- Some characteristics specific to NYC:
  - New Yorkers think big, give direct feedback
  - Relatively new/small community that sees self-interest in "giving back"
  - Opportunities to learn from design/marketing and "lean start-up" tactics

#### The Incubator

- More than just space... features would include:
  - Desk, conference rooms with video conferencing capability,
     event space (at extra charge), internet connection, P.O. Box
  - Membership in an exclusive community of start-ups that attracts media coverage and is on the radar of NYC angel/VC investors
  - On-site access to Consulate Trade Commissioners and NYCbased mentors (including from C100 membership) paired with entrepreneurs according to needs
  - Proximity to customer base
  - Access to a large market of tech-savy, early-adopters
  - Other infrastructure such as universities, art & cultural facilities, etc.

## **Measuring Success**

- Expected economic opportunities facilitated for start-ups:
  - ☐ Establishing strategic partnerships
  - □Customer acquisition
  - □Closing an investment round
  - □Expanding operations (in Canada or in the US)

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#### At A Glance



Selection Process Arrival in NYC 3-month in NYC Wrap-up & Feedback

Reporting Results
(ONGOING)

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